ACTIONAID RWANDA

AUDIT REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2017

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ActionAid Rwanda Directors' report For the year ended 31 December 2017

The directors submit their report together with the audited financial statements of the Organisation for the year ended 31 December 2017, which disclose the state of affairs of the Organisation.

PRINCIPAL ACTIVITIES

ActionAid Rwanda (AAR) is an associate of ActionAid International (AAI) - an anti-poverty agency working with poor, voiceless people, communities and similar-minded partners worldwide.

AAR's vision is to have a country without poverty and injustice in which every person enjoys their right to a life of dignity.

AAR's mission is to work with people living in poverty with a focus on women and girls to eradicate poverty and injustice.

RESULTS

The results for the period are set out on page 6.

DIRECTORS

The directors who held office during the year and to the date of this report were:-

Name	Position
Isaac Nyarwaya	Chairperson of the Board
Kayitare Tengera Francoise	Vice-Chairperson
Musuhuke Richard	Treasurer
Sylvia Muteteli	Member
Nyirabahinyuza Mediatrice	Member
Jeanne Kagwiza	Member
Gatete Thierry Kevin	Member
Wibabara Charity	Member
Musonera Edouard	Member

INCORPORATION AND REGISTERED OFFICE

ActionAid Rwanda ("the Organisation") is incorporated in Rwanda under Law No. 04/2012 of 17 February 2012 governing the organisation and the functioning of NGOs and is domiciled in Rwanda. The address of its registered office is:

ActionAid Rwanda Remera P.O. Box 3107 Kigali Rwanda

The organisation was incorporated in 1996.

AUDITOR

PricewaterhouseCoopers Rwanda Limited was appointed as the auditors of ActionAid Rwanda for the year ended 31 December 2017.

By order of the Board

Date Date

Isaac Nyarwaya

Chairperson of the Board

ActionAid Rwanda Directors are responsible for the preparation of the financial statements, comprising the statement of financial position as at 31 December 2017, the statement of receipts and expenditure, statement of changes in net assets, and statement of cash flows for the year then ended, and the notes to the financial statements, which include a summary of significant accounting policies and other explanatory notes, in accordance with the accounting policies of the Organisation, set out in Note 1 and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement whether due to fraud or error.

The Directors' responsibility includes designing, implementing and maintaining internal controls relevant to the preparation of these financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances. They are also responsible for safe guarding the assets of the Organisation.

The Directors accepts responsibility for the financial statements set out on pages 6 to 16, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgments and estimates, in conformity with the accounting policies of the Organisation. The Directors are of the opinion that the financial statements are prepared, in all material respects, in accordance with the accounting policies of the Organisation. The Directors further accepts responsibility for the maintenance of accounting records that may be relied upon in the preparation of financial statements, as well an adequate system of internal financial control.

The Directors have made an assessment of the Organisation's ability to continue as a going concern and have no reason to believe the business will not be a going concern for at least the next twelve months from the date of this statement.

The Auditor is responsible for reporting on whether the annual financial statements are prepared, in all material respects, in accordance with the accounting policies of the Organisation.

The financial statements on pages 6 to 16 were approved for issue by the Directors of ActionAid Rwanda on 2014 and signed on its behalf by:

Isaac Nyarwaya

Chairperson of the Board

Richard Musuhuke

Treasurer



Independent auditor's report

To the Board of Directors of ActionAid Rwanda

Our opinion

In our opinion, financial statements of ActionAid Rwanda (the Organisation) are prepared, in all material respects, in accordance with the accounting policies described in Note 1 to the financial statements.

What we have audited

The Organisation's financial statements comprise:

- the statement of financial position as at 31 December 2017;
- the statement of income and expenditure for the year then ended;
- · the statement of changes in net assets for the year then ended;
- · the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include a summary of significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Organisation in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code). We have fulfilled our other ethical responsibilities in accordance with the IESBA Code.

Other information

The directors are responsible for the other information. The other information comprises the directors' report and the statement of directors' responsibilities (but does not include the financial statements and our auditor's report thereon).

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Independent auditors report (continued)

Emphasis of Matter - Basis of accounting and restriction on distribution and use

We draw attention to Note 1 to the financial statements, which describes the basis of accounting. The financial statements are prepared in accordance with the accounting policies described in Note 1 to the financial statements. As a result, the financial statements may not be suitable for another purpose.

Our report is intended solely for ActionAid Rwanda, ActionAid International and its donors and should not be distributed to or used by parties other than ActionAid Rwanda, ActionAid International and its donors. Our opinion is not modified in respect to this matter.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation of the financial statements in accordance with the accounting policies described in Note 1 to the financial statements, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organisation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organisation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organisation's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Organisation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.



Independent auditors report (continued)

• Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organisation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organisation to cease to continue as a going concern.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

For PricewaterhouseCoopers Rwanda Limited

Florence Gatome

Director

29 June 2018

Statement of financial position

ASSETS	Notes	2017 GBP 000'	2016 GBP 000'
Non-current assets			
Property and equipment	2		12
			12
Current assets			
Advances	, 3	33	23
Inter entity accounts receivables	4	443	464
Other sundry receivables	5	8	14
Cash and bank	, 6	155_	89
Total current assets	v	639	590
TOTAL ASSETS		639	602
EQUITY AND LIABILITIES			
Equity			
Accumulated surplus	7	572	524
Total equity		572	524
Liabilities Non-current liabilities			
Amount due to employees	8	14	14_
Current liabilities			
Other payables	9	53	64
Total liabilities		67	78
TOTAL EQUITY AND LIABILITIES		639	602

The notes on pages 10 to 16 are an integral part of these financial statements.

The financial statements on pages 6 to 16 were approved for issue by the board of directors on

99th Lune 2018 and signed on its behalf by:

Isaac Nyarwaya

Chairperson of the Board

Richard Musuhuk

Statement of income and expenditure

	Notes	2017	2016
Income		GBP	GBP
Regular giving income		000'	000'
Partnership official	10	946	1,003
Partnership other	11	710	743
Other income	12	. 338	129
	13	17	54_
		2,011	1,929
Transfers in	No.		
Transfers in	14	70	100
Total Income			
Total Income	\	2,081	2,029
Expenditure			
Programme costs	15		
Support costs	15 16	1,592	1,428
Fundraising costs		187	174
Governance costs	17 18	120	125
Exchange losses	10	20	24
Total expenditure before transfers out	7	19	
2 see standier out		1,938	1,751
Transfers out			
	19	95	144
Total expenditure after transfer out	_	2,033	1,895
Surplus/(Deficit) for the year	-	48	134

The notes on pages 10 to 16 are an integral part of these financial statements.

Statement of changes in net assets

		Cumulative net assets GBP
		000'
Year ended 31 December 2016		
As at 1 January 2016		390
Surplus for the year		134
At 31 December 2016		524
Year ended 31 December 2017	X-	
As at 1 January 2017		524
Surplus for the year	N _e	48
At 31 December 2017		572

The notes on pages 10 to 16 are an integral part of these financial statements.

Statement of cash flows

Operating(deficit) surplus	Notes	2017 GBP 000' 48	2016 GBP 000'
Adjustments for;			
Depreciation	2	12	12
(Increase)/Decrease in receivable		17	(36)
Increase/(Decrease) in payable	_	(11)	(29)
	_	18	(53)
Net cash from operating activities	-	66	81
Cash flow from investing activities	Y		_
Purchase of fixed assets	-		
Net increase in cash and cash equivalents	-	66	81
Cash and bank balances at the beginning of the year	<u>.</u>	89	8
Cash and bank balances as at the end of the year	6 =	155	89

The notes on pages 10 to 16 are an integral part of these financial statements.

Notes to the financial statements

1 Summary of significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

(a) Basis of preparation

The financial statements have been prepared using accrual basis of accounting in accordance with Action Aid Rwanda accounting policies. The financial statements are presented in Great Britain Pounds (GBP).

(b) Property and equipment

All fixed assets are stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. All purchases of items that are capital in nature with a value below GBP 5,000 are expensed upon payment as capital expenditure in the year of acquisition. However, a fixed assets register is maintained for all assets costing GBP 100.

Depreciation is calculated using the straight-line method to allocate the cost of assets less their residual values over their estimated useful lives, as follows:

Item	No of years	%
Fixtures and fittings	3	33
Equipment	3	33
Buildings	10	10
Vehicles	3	33

(c) Advances

These relate to unliquidated amounts advanced to implementing partners and staff as at the end of the year.

(d) Inter entity accounts receivables

Inter entity accounts receivables relate to amounts due from ActionAid International and other ActionAid country offices as at the end of the year. They arise from expenses incurred by ActionAid Rwanda on behalf of other ActionAid country offices.

(e) Other sundry receivables

These relate to prepayments, tax receivable and accrued income as at the end of the year.

(f) Cash and bank balances

Cash and bank balances relate to cash held with banks.

(g) Amount due to employees

This relates to the terminal benefits due to the country director at the end of the employment contract with ActionAid Rwanda.

(h) Other payables

Other payables relate to the obligations to pay for goods and services that have been acquired in the ordinary course of operations from suppliers, outstanding balances to be paid on contracts and payroll related liabilities. These are payable within 12 months.

(i) Income

Regular giving income

Regular giving income is comprised of the child sponsorship income from three countries namely UK, Italy and Greece. This is utilised for the budgeted and approved activities for the development of villages of the children. This income is recognised when raised.

Partnership official

Partnership income consists of the transfers from European Commission and Embassy of the Kingdom of Netherlands for the implementation of FLOW (Funding Leadership Opportunities for Women) and SCAB (Strengthening Civil Society Organisations in Promoting Sustainable Agriculture Policies and Citizen Participatory Budgeting in Rwanda) projects as per the signed agreements. This is recognised when cash is received in the bank account.

Partnership other

This relates to other donors other than government institutions and international governmental organisations and includes individual sponsors and non-public and non-governmental organisations who sponsored the projects or programmes. This income is recognised when raised.

(j) Other Income

This relates to income from sale of assets, other office materials and gift items, exchange gains and funds received from partners to support research and studies in ActionAid Rwanda. These are recognised when received.

(k) Transfers in

Transfers in relate to funds allocated to ActionAid Rwanda by ActionAid International based on the business cases presented by ActionAid Rwanda and approved by the ActionAid International board of directors. These are recognised on upon allocation of the funds by ActionAid International.

(l) Expenditure

Expenses are recognise when a commitment to pay such expenses has been entered into by ActionAid Rwanda.

(m) Exchange losses

Transactions denominated in other currencies apart from the reporting currency are translated to GBP (Sterling Pound) at the exchange rate issued by the National Bank of Rwanda (BNR) and the rate used is the opening buying rate at the beginning of each month which is applied across the whole month.

At the balance sheet date which is 31 December, book balances denominated in other currencies are converted into GBP using the opening buying rate of the month of December issued by BNR.

The associated exchange losses/gains are recorded as expenditure/income in the statement of income and expenditure.

(n) Transfers out

Transfers out relate to the proportion of child sponsorship income contributed by ActionAid Rwanda to cater for ActionAid International fundraising, administration costs and other internal projects in accordance with the child sponsorship policy. Transfers out are recognised when ActionAid International withdraws from the funds allocated to ActionAid Rwanda.

2 (a) Property and equipment

	Motor Vehicles GBP	Office Equipment GBP	Total GBP
	000'	000'	000'
Cost			
Beginning of year	91	14	105
Disposal	-	_	-
Additions		-	-
End of Year	91	14	105
Accumulated depreciation			
Beginning of year	79	14	93
Depreciation charge for the year	12	_	12
End of Year	91	14	105
Net book Value			
As at 31 December 2017			

2 (b)	Property and equipment			
4		Motor	Office	Total
		Vehicles GBP	Equipment GBP	GBP
		000'	000'	000'
	Cost	000		
	Beginning of year	124	14	138
	Disposal	(33)	-	(33)
	Additions		 -	
	End of Year	91	14	105
		3.		
	Accumulated depreciation			
	Beginning of year	100	14	114
	Depreciation charge for the year Release on disposal	(33)		(33)
	End of Year	*	14	93
	End of Year	79		93
	Net book Value			
	As at 31 December 2016	12		12
	=			
3	Advances			
	Description		2017	2016
			GBP	GBP
			000'	000'
	Partner advances		33	22
	Local staff advances			1
	Total		33	23
4	Inter entity accounts receivables			
			2017	2016
			GBP	GBP ooo'
			000' 434	462
	Action Aid International Secretariat		434	2
	ActionAid UK		_	2
	Action Aid HQ- Johannesburg		7	-
	Action Aid Africa Region ARO		2	
			443	464
_	044			
5	Other sundry receivables		2017	2016
			GBP	GBP
			000'	000'
	Decreasements		2	3
	Prepayments		_	11
	Accrued income		6	1.1
	Tax receivable			
	•		8	14

6 Cash and Bank balances

	Bank account name	Bank account Number	Currency	2017 GBP 000'	2016 GBP 000'
	Bank of Kigali-ActionAid Rwanda	4309762	Rwf	-	6
	Bank of Kigali-ActionAid Rwanda	40020687406	GBP	74	6
	Bank of Kigali- EU Project	00688544-13	Euro	-	17
	Bank of Kigali- EU Project	699545-14	Rwf	52	7
	Bank of Kigali -FLOW Project	00697216-13	Euro	1	23
	Bank of Kigali -FLOW Project	00697217-14	Rwf	28	30
				155	89
7	Accumulated surplus		j	2017 GBP 000'	2016 GBP 000'
	Opening balance			524	390
	Surplus/(Deficit) for the year			48_	134_
	Accumulated surplus			572	524
8	Amount due to employees			2017 GBP 000'	2016 GBP 000'
	Provision for staff benefits			14	14
					-
9	Other payables				
				2017 GBP	2016 GBP
				000'	000'
	Pay As You Earn tax (PAYE)			17	16
	Social security contribution (3% em	ployee contributio	n)	2	2
	Social security contribution (5% em	ployer contributio	n)	3	3
	Accrued account			19	42
	Sundry creditors			12	64
				53	
10	Regular giving income				
				2017	2016
				GBP	GBP
				000'	000'
	Big step income			178	168
	Child sponsorship income			762	828
	Country general fund -Italy			2	2
	Country general fund- Greece			·-	1
	Other regular giving- Amico Peace			3	3
	Other			1	1
				946	1,003

Partnership official 2017 CBP CBBP					
FLOW Project	11	Partnership official			272.07
FLOW Project					
FLOW Project 155 171 175 1					
EU Project 165 171 174 175		ELOW D.			
Partnership other					
Partnership other		EU Project			
Action Aid International GBP GBP GBP Action Aid International 338 129 338 129 338 129 338 129 338 129 338 129 338 129 4016 GBP GBP 5000 5000 5000 5000 6000 5000 6000 6000		*		710	743
Action Aid International GBP GBP GBP Action Aid International 338 129 338 129 338 129 338 129 338 129 338 129 338 129 4016 GBP GBP 5000 5000 5000 5000 6000 5000 6000 6000	10	Partnership other			
Action Aid International 338 129 338 129 13 139 13	12	Tar thership other		2017	2016
Action Aid International 338 129 13 Other income 2017 2016 GBP GBP <th< td=""><td></td><td></td><td>\$.</td><td></td><td>GBP</td></th<>			\$.		GBP
13 Other income 2017 2016 GBP GBP O00' O00' O00' O00' O00' O00' O00' O0				000'	000'
		Action Aid International		338	129
Miscellaneous income 9 3 3 5 5 5 5 5 5 5 5			\	338	129
Miscellaneous income	13	Other income	*	201	2016
Miscellaneous income 90 3 Other local partners 7 Sale of assets - Exchange gains - 41 Material sales - 1 Gift items sold 1 - 17 54 14 Transfers in 2017 GBP					
Other local partners 7 9 Sale of assets - 9 Exchange gains - 41 Material sales - 1 Gift items sold 1 - 14 Transfers in 2017 2016 Month 207 2016 GBP GBP </td <td></td> <td></td> <td></td> <td></td> <td></td>					
Sale of assets - 9 Exchange gains - 41 Material sales - 1 Cift items sold 1 - 17 54 14 Transfers in Month 2017 GBP					3
Exchange gains - 41 Material sales - 1 Gift items sold 1 - 17 54 14 Transfers in Month 2017 2016 March 117 50 GBP				7	-
Material sales Gift items sold - 1 - 1 - 1 - - 1 - <th< td=""><td></td><td></td><td></td><td>-</td><td></td></th<>				-	
Gift items sold 1 7 54 14 Transfers in Month 2017 GBP GBP GBP GBP O00' 000' 2016 GBP				_	
14 Transfers in Month 2017 GBP GBP GBP GBP O00' 000' March 17 50 April 6 17 May 6 17 May 6 6 17 June 6 (33) July 6 8 August 6 8 September 6 8 October 6 8 November 17 17 December (6) - Programme Costs 2017 GBP GBP GBP GBP GBP O00' 000' Education 405 241 Sustainable agriculture Violence against women and girls - 39 Economic alternatives Economic alternatives 288 246 Indirect programme expenditure				1	
Month 2017 GBP				17	54
Month 2017 GBP					
March 17 50 April 6 17 May 6 17 June 6 8 July 6 8 August 6 8 September 6 8 October 6 8 November 17 17 December (6) - 70 100 15 Programme Costs Education 2017 2016 GBP GBP GBP 000' 000' 000' Education 405 241 Sustainable agriculture 623 611 Violence against women and girls - 39 Economic alternatives 288 246 Indirect programme expenditure 276 291	14			2015	2016
March 17 50 April 6 17 May 6 17 June 6 (33) July 6 8 August 6 8 September 6 8 October 6 8 November 17 17 December (6) - ***Topic Companies** ***Topic Companies** ***Topic Companies** ***Topic Companies** ***Topic Companies** ***Topic Companies** ***Topic Companies**		Month			
April 6 17 May 6 17 June 6 (33) July 6 8 August 6 8 September 6 8 October 6 8 November 17 17 December (6) - 70 100 Programme Costs 2017 2016 GBP GBP Ooo' 000' Education 405 241 Sustainable agriculture 623 611 Violence against women and girls - 39 Economic alternatives 288 246 Indirect programme expenditure 276 291					
May 6 17 June 6 (33) July 6 8 August 6 8 September 6 8 October 6 8 November 17 17 December (6) - 70 100 Programme Costs Education 2017 2016 GBP GBP OOO' 000' Education 405 241 Sustainable agriculture 623 611 Violence against women and girls - 39 Economic alternatives 288 246 Indirect programme expenditure 276 291					
June 6 (33) July 6 8 August 6 8 September 6 8 October 6 8 November 17 17 December (6) - 70 100 15 Programme Costs Education 2017 2016 GBP GBP GBP 000' 000' 000' Education 405 241 Sustainable agriculture 623 611 Violence against women and girls - 39 Economic alternatives 288 246 Indirect programme expenditure 276 291					
July 6 8 August 6 8 September 6 8 October 6 8 November 17 17 December (6) - 70 100 15 Programme Costs Education 2017 GBP					
September 6 8 October 6 8 November 17 17 December (6) - 70 100 15 Programme Costs 2017 GBP GBP GBP O00' 000' 6BP GBP O00' 000' Education 405 241 Sustainable agriculture 623 611 Violence against women and girls - 39 Economic alternatives 288 246 Indirect programme expenditure 276 291					
October 6 8 November 17 17 December (6) - 70 100 Programme Costs 2017 2016 GBP GBP Ooo' 000' Education 405 241 Sustainable agriculture 623 611 Violence against women and girls - 39 Economic alternatives 288 246 Indirect programme expenditure 276 291		August		6	8
November 17 17 December (6) - 70 100 15 Programme Costs 2017 GBP GBP GBP GBP O00' 000' CGBP O00' 000' Education 405 241 Sustainable agriculture 623 611 Violence against women and girls - 39 Economic alternatives 288 246 Indirect programme expenditure 276 291		September		6	8
December (6) -		October		6	8
To 100		November		17	17
Programme Costs 2017 GBP GBP GBP O00' 000' Education 405 241 Sustainable agriculture 623 611 Violence against women and girls - 39 Economic alternatives 288 246 Indirect programme expenditure 276 291		December		(6)	-
2017 GBP GBP GBP O00' O0' O00' O00'				70	100
2017 GBP GBP GBP O00' O0' O00' O00'				8	
Education GBP ooo' GOO' All ooo' All ooo' <t< td=""><td>15</td><td>Programme Costs</td><td></td><td>2017</td><td>2016</td></t<>	15	Programme Costs		2017	2016
Education405241Sustainable agriculture623611Violence against women and girls-39Economic alternatives288246Indirect programme expenditure276291					
Sustainable agriculture 623 611 Violence against women and girls - 39 Economic alternatives 288 246 Indirect programme expenditure 276 291				000'	000'
Violence against women and girls-39Economic alternatives288246Indirect programme expenditure276291		Education			
Economic alternatives 288 246 Indirect programme expenditure 276 291		Sustainable agriculture		623	611
Indirect programme expenditure 276 291		Violence against women and girls		-	
		Economic alternatives		288	246
1,592 1,428		Indirect programme expenditure		276	291
				1,592	1,428

16	Support costs
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	- PP - T - C - C - C - C - C - C - C - C - C			
2			2017 GBP	2016 GBP
	Information to design		000'	000'
	Information technology		24	22
	Finance (excluding internal audit) Office administration		28	33
			23	53
	Local management		54	47
	Human resources		28	19
	Property expenditure	X	30	
			187	174
17	Fundraising costs	-		
		1	2017	2016
		N.	GBP	GBP
	Child sponsorship		000'	000'
	Partnership official		77	97
	Partnership other		22	14
	rarmership other		21	14
			120	125
18	Governance costs			
			2017	2016
			GBP	GBP
			000'	000'
	Constitutional compliance		6	
	Legal costs			15
	External audit - other firms		3 11	3 6
		-	20	24
19	Transfers out			
	Month		2017	2246
			GBP	2016 CRD
			000'	GBP
	March			000'
	April		31	30
	May		5 6	11
	June		8	10
	July			23
	August		7	10
	September		7	11
	October		7	13
	November		8	12
	December .		6	11
			10	13
			95	144

10